



# Sylvan Lake Regional Wastewater Commission

## 2020 Operating Budget Report

October 28, 2019

## 2020 Budget Highlights – Draft 1

The following is the first draft of the 2020 budget. The budget is based on the 2020 budget year included in the Commission's 5-year business Plan. In addition, the rates identified in the budget are in accordance with the Commission's Bylaw 8.2 which outlines the process for establishing the transitional rate to be established for 2019 to 2023.

### Budget Document

The details of the budget are attached and are identified in six schedules:

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### Highlights

With operation of the Red Deer transmission line being in place for the past four months, Administration has established preliminary estimates for both volume and operating costs. Revisions may be required as the line reaches full operations, including but not limited to the commissioning of the Odour Management Facility (OMF).

Based on operations to date, the following changes have been included in the 2020 budget:

1. Volumes: Overall volumes are trending behind estimates provided in the Commission's business plan. Volumes have been reduced by 25% (represented in Sylvan Lake's volumes) to reflect project volumes.
2. Costs: Costs have been reduced.
  - a. This reduction in costs is the result of the new administration and operations contracts signed by the Commission for 2020 and beyond.
  - b. In addition, electricity, insurance, and chemicals have been updated based on operations as they stand today. These estimates could change once the Odour Management facility is up and running.
3. Treatment and Transmission: An increase of 4% has been factored in for the per unit cost for the Commission's treatment and transmission services. Lower volumes result in lower net costs for treatment services from the City of Red Deer.
4. Inflation: As per the business plan, a standard 2% inflation factor has been applied to all other expenses.
5. Borrowing: The budget includes borrowing at the original business plan estimate of \$4.086 million. This could change based on the final construction cost for the project. Borrowing is expected to take place in the 1<sup>st</sup> quarter of 2019.
6. The difference in costs (compared to the business plan) are:
  - a. Governance and Administration – from \$153,424 to \$134,359

- b. Red Deer Transmission Line – from \$3,511,330 to \$2,795,001
- c. Lakeshore Transmission Line – from \$233,971 to \$178,481

The net reduction is \$790,884.

#### Rates

These lower costs are offset by the projected lower volumes (for Sylvan Lake). Volumes have been reduced from 2,091,299 to 1,551,999. This also includes the elimination of the estimate for Sunbreaker Cove and Lacombe County which were expected to be connected in 2020.

The result of these changes is the following proposed rates for 2020:

<b>Town of Sylvan Lake</b>	<b>\$1.85</b>	<b>(business plan estimate was \$1.70)</b>
<b>Remaining Members</b>	<b>\$3.25</b>	<b>(business plan estimate was \$3.55)</b>

The 2019 rates are:

<b>Town of Sylvan Lake</b>	<b>\$1.69</b>
<b>Remaining Members</b>	<b>\$3.38</b>

**Sylvan Lake Regional Wastewater Commission**  
2020 Operating Budget  
Summary

		<b>2019</b>	<b>2020</b>
		<b>Budget</b>	<b>Budget</b>
		<b>Updated</b>	
<b><u>Revenue</u></b>			
<b>Member Contributions</b>			
Governance & Admin Recovery	Sch 1	\$ 86,694	\$ 68,322
Debenture Payment Recovery	Sch 6	2,878	33,443
<b>Total Recoveries</b>		89,572	101,765
<b>Wastewater Sales</b>			
Receiving Station	Sch 5	132,727	138,020
Lakeshore System Rate	Sch 5	94,458	-
Members	Sch 5	1,806,549	2,947,006
<b>Total Sales</b>		2,033,734	3,085,026
<b>Total Revenues</b>		\$ 2,123,306	\$ 3,186,792
<b><u>Expenses</u></b>			
<b>Governance and Administration</b>			
Board	Sch 1	\$ 2,240	\$ 2,285
Administration	Sch 1	168,908	132,075
<b>Total Gov and Admin</b>		171,148	134,359
<b>Wastewater Operations</b>			
Red Deer Transmission System	Sch 2	1,716,148	2,795,001
Lakeshore Transmission System	Sch 3	314,794	178,481
<b>Total Operations</b>		2,030,943	2,973,482
<b>Total Expenses</b>		\$ 2,202,091	\$ 3,107,841
<b>Net Surplus (Deficit)</b>		-\$ 78,784	\$ 78,951
<b>Operating Reserve Balance</b>		\$ -	-\$ 78,784
Annual Surplus (Deficit)		- 78,784	78,951
<b>Closing Balance</b>		-\$ 78,784	\$ 167

**Sylvan Lake Regional Wastewater Commission**  
 2020 Operating Budget  
 Schedule 1 - Governance and Administration

		<b>2019</b>	<b>2020</b>
		<b>Budget</b>	<b>Budget</b>
		<b>Updated</b>	
<b>Revenue</b>			
<b>Member Contributions</b>			
Governance & Admin Recovery			
Town of Sylvan Lake	12.5%	\$ 10,837	\$ 8,540
SV of Birchcliff	12.5%	10,837	8,540
SV of Half Moon Bay	12.5%	10,837	8,540
SV of Jarvis Bay	12.5%	10,837	8,540
SV of Norglenwold	12.5%	10,837	8,540
SV of Sunbreaker Cove	12.5%	10,837	8,540
Lacombe County	12.5%	10,837	8,540
Red Deer County	12.5%	10,837	8,540
<b>Total Revenues</b>		<b>\$ 86,694</b>	<b>\$ 68,322</b>
<b>Expenses</b>			
<b>Commission Board</b>			
Board Honoraria		-	-
Chair Honoraria		-	
Mileage and Travel		1,080	1,102
Accommodations and Meals		1,160	1,183
Insurance		-	-
<b>Total Board Expenses</b>		<b>\$ 2,240</b>	<b>\$ 2,285</b>
<b>General Administrative Services</b>			
<b>Administration</b>			
Training and Education			
Mileage and Travel		405	-
Accommodation and Meals		760	-
Postage, Courier, Freight		120	120
Telephone		495	-
Internet, Data Lines		750	-
Advertising, Promotion		4,000	500
Membership / Registration		325	300
License and Permits		1,160	430
Insurance		4,191	4,275
Workers Compensation		1,152	-
Audit		10,500	10,500
Legal		3,000	1,000
Engineering - General		-	-

**Sylvan Lake Regional Wastewater Commission**  
 2020 Operating Budget  
 Schedule 1 - Governance and Administration

	<b>2019 Budget Updated</b>	<b>2020 Budget</b>
Management - CAO	15,450	-
Financial Services	-	-
Other Professional Services	3,000	3,000
Administrative Center	-	-
Other Technical Services	1,000	1,000
TOSL - Financial Services	3,000	-
TOSL - Administrative Center	9,000	-
Lacombe County Services	79,110	107,150
Computer, Electronic Equipment	2,000	2,000
Office Supplies	1,500	500
Office Equipment	1,000	1,000
Janitorial, Cleaning Supplies	500	-
Repair, Maintenance Parts		
Consumables, Small Tools		
Bank Charges & Short Term Interest	350	300
	<u>142,768</u>	<u>132,075</u>
<b>Business Planning</b>		
Mileage and Travel		
Accommodation and Meals		
Audit		
Consultant Services		
	<u>-</u>	<u>-</u>
<b>Special Projects</b>		
Management - CAO	3,000	
Lacombe County Services	8,140	-
	<u>11,140</u>	<u>-</u>
<b>Safety Program</b>		
Other Professional Services	15,000	-
	<u>\$ 168,908</u>	<u>\$ 132,075</u>
<b>Total Administration</b>		
<b>Total Governance and Administration</b>	<u>\$ 171,148</u>	<u>\$ 134,359</u>
<b>Less 50% Administration from Rates</b>	50% <u>-\$ 84,454</u>	<u>-\$ 66,037</u>
<b>Governance and Administration Recovery</b>	<u>\$ 86,694</u>	<u>\$ 68,322</u>

**Sylvan Lake Regional Wastewater Commission**  
 2020 Operating Budget  
 Schedule 2 - Red Deer Transmission

	<b>2019 Budget Updated</b>	<b>2020 Budget</b>
<b>Expenses</b>		
<b>General System Operations</b>		
Treatment Services - from City of Red Deer      Sch 4	\$ 1,155,985	\$ 1,817,960
Operations and Maintenance Expense		
Wages Regular and Vacation Pay	11,648	-
Wages Overtime	1,167	-
Wages on Call	2,614	-
Employers Share - CPP @	670	-
Employers Share - EI @ 1.4 x	338	-
Mileage and Travel	13,835	-
Accommodation and Meals	500	500
Postage, Courier, Freight	375	300
Telephone	610	960
Internet, Data Lines	368	-
License and Permits	-	-
Insurance	17,376	14,660
Workers Compensation	1,836	-
Engineering - General	5,000	500
Operations Management	78,000	-
Other Professional Services	-	-
Contracted Operations	42,731	128,993
Other Contracted Services	-	3,000
Equipment Rentals	1,500	1,500
Wastewater Testing	6,094	6,837
Location Services	2,203	2,472
Other Technical Services	5,250	5,891
Safety Equipment	3,750	4,208
Other General Supplies	750	842
Consumable Small Tools	1,000	1,122
Electric Power	-	-
Contingency	94,034	27,012
	291,650	198,795
<b>Total General System Operations</b>	<b>\$ 1,447,634</b>	<b>\$ 2,016,756</b>
<b>Red Deer Pipeline</b>		
Equipment Repair/Maint	10,000	10,200
Odor Management Chemicals	6,040	6,161
<b>Total Red Deer Pipeline</b>	<b>\$ 16,040</b>	<b>\$ 16,361</b>

**Sylvan Lake Regional Wastewater Commission**  
 2020 Operating Budget  
 Schedule 2 - Red Deer Transmission

	<b>2019 Budget Updated</b>	<b>2020 Budget</b>
<b>Sylvan Lake Regional Lift Station</b>		
Internet, Data Lines	341	2,616
Site Repair/Maintenance	3,500	3,570
Building Repair/Maint	5,000	5,100
Equipment Repair/Maint	7,000	7,140
Fuel, Lubricants	1,150	1,173
Repair, Maintenance, Parts	5,000	5,100
Odor Management Chemicals	64,050	110,400
Electric Power	69,133	108,997
Natural Gas	3,457	5,160
Municipal Utilities	544	815
<b>Total Sylvan Lake Lift Station</b>	<b>\$ 159,174</b>	<b>\$ 250,071</b>
<b>Odour Management Facility</b>		
Internet, Data Lines	341	2,616
Site Repair/Maintenance	500	510
Equipment Repair/Maint	1,000	1,020
Repair, Maintenance, Parts	500	510
Odor Management Chemicals	3,000	3,060
Electric Power	813	1,215
Municipal Utilities	458	900
<b>Total Odor Management Facility</b>	<b>\$ 6,611</b>	<b>\$ 9,831</b>
<b>Financial Transactions</b>		
Transfer to Contingency Reserve	65,000	250,000
Debenture Interest Payments	11,241	143,088
Debenture Principal Payments	10,447	108,895
<b>Total Financial Transactions</b>	<b>\$ 86,688</b>	<b>\$ 501,983</b>
<b>Total Red Deer Transmission System</b>	<b>\$ 1,716,148</b>	<b>\$ 2,795,001</b>



**Sylvan Lake Regional Wastewater Commission**  
2020 Operating Budget  
Schedule 3 - Lakeshore Transmission

	2019 Budget Updated	2020 Budget
<b>Expenses</b>		
<b>General System Operations</b>		
Treatment Services - from Town of Sylvan Lake	Sch 4	\$ 44,434
		\$ -
Transmission Charge - Town of Sylvan Lake	Sch 4	\$ 46,248
		\$ 48,098
<b>Operations and Maintenance Expense</b>		
Training and Education	-	-
Mileage and Travel	14,216	-
Postage, Courier, Freight	125	128
Telephone / Communications	748	960
Internet, Data Lines	158	2,616
Insurance - Property	3,066	7,150
Workers Compensation	612	-
Operations Management and Administration	26,000	-
Contracted System Operation	28,349	42,998
Equipment Rental	500	561
Wastewater Testing	2,031	2,072
Locates - Alberta One Call	734	824
Other Technical Services	750	842
Town of Sylvan Lake Operations	-	-
Office Supplies	-	-
Office Equipment	-	-
Janitorial, Cleaning	-	-
Safety Equipment	1,250	1,275
Other General Supplies	250	255
Fuel, Lubricants	-	-
Repair, Maintenance Parts	-	-
Small Tools	-	-
Electric Power	1,500	1,530
Contingency	13,893	1,418
	<u>94,182</u>	<u>62,627</u>
<b>Total General System Operations</b>	<b>\$ 184,864</b>	<b>\$ 110,725</b>
<b>North Shore Pipeline</b>		
Line Flushing	25,000	25,500
Repair, Maintenance Parts	-	2,500
	<u>25,000</u>	<u>28,000</u>
<b>Total North Shore Line</b>	<b>\$ 25,000</b>	<b>\$ 28,000</b>
<b>North Shore Lift Station</b>		
Postage, Courier, Freight	-	-
Internet, Data Lines	510	2,616
Other Contracted Services	-	-
Site Repair/Maintenance	2,900	2,958
Building Repair/Maint	5,000	5,100
Lift Station Repair and Maintenance	5,000	5,100
Equipment Rentals	-	-
Other Technical Services	750	765
Safety Equipment	-	-
Fuel, Lubricants	50	51
Repair and Maintenance Parts	1,000	1,020

**Sylvan Lake Regional Wastewater Commission**  
 2020 Operating Budget  
 Schedule 3 - Lakeshore Transmission

		<b>2019 Budget Updated</b>	<b>2020 Budget</b>
Consumables, Small Tools		-	-
Odor Management Chemicals		900	918
Electric Power		19,462	19,851
Natural Gas		1,350	1,377
<b>Total Sylvan Lake Lift Station</b>		<b>\$ 36,921</b>	<b>\$ 39,756</b>
<b>Septage Receiving Station</b>			
Wages Regular and Vacation Pay		23,041	-
Wages Overtime		2,308	-
Wages On Call		2,586	-
Employer Share - CPP		1,325	-
Employer Share - EI		669	-
Mileage and Travel		1,606	-
Postage, Courier, Freight		-	-
Telephone		428	-
Internet and Data Lines		219	-
License and Permits		900	-
Insurance		121	-
Other Contracted Services		-	-
Site Repair/Maintenance		3,500	-
Building Maintenance, Repair		-	-
Equipment Maintenance, Repair		10,000	-
Equipment Rentals		-	-
Effluent Testing		-	-
Other Technical Services		-	-
Town of Sylvan Lake Treatment	Sch 3	11,066	-
Town of Sylvan Lake Op Services	Sch 3	-	-
Office Supplies		-	-
Safety Equipment		-	-
Other General Supplies		-	-
Repair, Maintenance Parts		1,000	-
Small Tools & Equipment		-	-
Electric Power		9,241	-
<b>Total Septage Receiving Station</b>		<b>\$ 68,009</b>	<b>\$ -</b>
<b>Financial Transactions</b>			
Transfer to Contingency Reserve		-	-
Debenture Interest Payments		-	-
Debenture Principal Payments		-	-
<b>Total Financial Transactions</b>		<b>\$ -</b>	<b>\$ -</b>
<b>Total Lakeshore Transmission System</b>		<b>\$ 314,794</b>	<b>\$ 178,481</b>

**Sylvan Lake Regional Wastewater Commission**  
 2020 Operating Budget  
 Schedule 4 - Wastewater Volumes & Treatment

	<b>2019 Budget Updated</b>	<b>2020 Budget</b>
<b><u>Volume Estimates</u></b>		
<b>Members</b>		
Town of Sylvan Lake	953,611	1,446,986
S.V. of Birchcliff	27,900	28,006
S.V. of Jarvis Bay	24,060	24,060
S.V. of Norglenwold	32,340	32,340
S.V. of Sunbreaker Cove	-	-
S.V. of Half Moon Bay	-	-
Lacombe County - North	-	-
Lacombe County - South	-	-
Red Deer County - North	-	-
Red Deer County - 11A	-	-
Total Members	1,037,911	1,531,392
<b>Septage Receiving Station</b>	20,196	20,600
<b>Customers</b>		
City of Red Deer	-	-
<b>Total Volumes in M3</b>	1,058,107	1,551,992
<b><u>Treatment Costs</u></b>		
<b>Sylvan Lake Treatment</b>		
Cost per M3	\$ 1.59	\$ 1.65
Customer		
Members	44,434	-
Septage Receiving Station	11,066	-
City of Red Deer	-	-
Total Costs	\$ 55,501	\$ -
<b>City of Red Deer Treatment</b>		
Cost per M3	\$ 1.12	\$ 1.16
Customer		
Members	1,131,160	1,783,765
Septage Receiving Station	14,824	23,995
City of Red Deer	-	-
Allocation for Non Spec	10,000	10,200
Total Costs	\$ 1,155,985	\$ 1,817,960

**Sylvan Lake Regional Wastewater Commission**  
 2020 Operating Budget  
 Schedule 4 - Wastewater Volumes & Treatment

	<b>2019 Budget Updated</b>	<b>2020 Budget</b>
<b>Total Treatment Costs</b>	<u>\$ 1,211,485</u>	<u>\$ 1,817,960</u>
<b><u>Transmission Costs</u></b>		
<b>Sylvan Lake Transmission</b>		
Cost per M3	\$ 0.82	\$ 0.85
Customer		
Members	46,248	48,098
Septage Receiving Station	-	-
City of Red Deer	-	-
<b>Total Transmission Costs</b>	<u>\$ 46,248</u>	<u>\$ 48,098</u>

**Sylvan Lake Regional Wastewater Commission**  
 2020 Operating Budget  
 Schedule 5 - Rate Calculation

		<b>2019 Budget Updated</b>	<b>2020 Budget</b>
<b><u>Single Rate Calculation</u></b>			
<b>Members' Volumes (M3)</b>	Sch 5	1,037,911	1,531,392
<b>Total Operating Expenses</b>			
Governance and Administration	Sch 1	\$ 171,148	\$ 134,359
Red Deer Transmission	Sch 2	1,716,148	2,795,001
Lakeshore Transmission	Sch 3	314,794	178,481
Total Annual Expenses		2,202,091	3,107,841
<b>Less Non-Rate Revenue</b>			
Member Contributions			
Governance & Administration	Sch 1	- 86,694	- 68,322
Debenture Recovery	Sch 6	- 2,878	- 33,443
Lakeshore System Rate		- 94,458	-
Septage Receiving Station	Sch 5	- 132,727	- 138,020
Total Non-Rate Revenue		- 316,757	- 239,785
<b>Revenue Required from Rates</b>		<b>\$ 1,885,334</b>	<b>\$ 2,868,056</b>
<b>Rate Required /M3 - Single Rate</b>		<b>\$ 1.82</b>	<b>\$ 1.87</b>
<b><u>Transition Rate Calculation</u></b>			
<b>Town of Sylvan Lake</b>			
Governance and Administration (25%)	25%	42,787	33,590
Red Deer Transmission		1,716,148	2,795,001
Total Expenses		1,758,935	2,828,591
Total Member Volume (m3)		1,037,911	1,531,392
Interim Rate (Red Deer line)		<b>\$ 1.69</b>	<b>\$ 1.85</b>
<b>Sylvan Lake Revenue</b>			
Volume		953,611	1,446,986
Town Revenue		<b>\$ 1,616,073</b>	<b>\$ 2,672,687</b>
<b>Remaining Members</b>			
Total Revenue Required		1,885,334	2,868,056
Less: Town of Sylvan Lake Revenue		- 1,616,073	- 2,672,687

**Sylvan Lake Regional Wastewater Commission**  
 2020 Operating Budget  
 Schedule 5 - Rate Calculation

	<b>2019 Budget Updated</b>	<b>2020 Budget</b>
Revenue Required from Members	269,260	195,369
Total Remaining Member Volume(m3)	56,354	84,406
Unbuffered Rate		
Single System Rate	\$ 1.82	\$ 1.87
Interim Additional	\$ 2.96	\$ 0.44
Required Rate	<u>4.78</u>	<u>2.31</u>
Buffered rate		
Unbuffered Revenue	269,260	195,369
Buffered Rate	<b>\$ 3.38</b>	<b>\$ 3.25</b>
Buffered Revenue	190,476	274,320
Surplus (Shortfall)	-\$ 78,784	\$ 78,951
Contingency Reserve	-\$ 78,784	\$ 167
<b><u>Revenue from Rates</u></b>		
Town of Sylvan Lake	\$ 1,616,073	\$ 2,672,687
S.V. of Birchcliff	63,040	91,020
S.V. of Jarvis Bay	54,364	78,195
S.V. of Norglenwold	73,072	105,105
S.V. of Sunbreaker Cove	-	-
S.V. of Half Moon Bay	-	-
Lacombe County - North	-	-
Lacombe County - South	-	-
Red Deer County - North	-	-
Red Deer County - 11A	-	-
Total Members	<u>\$ 1,806,549</u>	<u>\$ 2,947,006</u>
From (To) Contingency Reserve	\$ 78,784	-\$ 78,951
Total Rate Revenue	\$ 1,885,334	\$ 2,868,056
	\$ -	\$ -

**Sylvan Lake Regional Wastewater Commission**  
 2020 Operating Budget  
 Schedule 6 - Debenture Payments

<b>Debenture Borrowing</b>	<b>Date of First Payment</b>	<b>% Rate</b>	<b>2010</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
Stage 1 - North Shore Line, SR Station	14-12-2011	4.043%	\$ 339,225								
Stage 3 - Red Deer Transmission System											
Balance of Stage 1 Debenture Transferred						\$ 270,175					
Debenture 1	15-03-2020	3.50%				\$ 3,816,124					
Debenture 2						\$ -					
Total Stage 3						\$ 4,086,299					

**Annual Borrowing Costs - 25 Year Amortization - Semi Annual Payments**

	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
Stage 1 - North Shore Line, SR Station	\$ 21,688	\$ 21,688						
Stage 3 - Red Deer Transmission System			\$ 21,688	\$ 251,983	\$ 251,983	\$ 251,983	\$ 251,983	\$ 251,983
<b>Total Annual Payments</b>	<b>\$ 21,688</b>	<b>\$ 21,688</b>	<b>\$ 21,688</b>	<b>\$ 251,983</b>	<b>\$ 251,983</b>	<b>\$ 251,983</b>	<b>\$ 251,983</b>	<b>\$ 251,983</b>

**Summary of Annual Debt Servicing Costs**

Interest	\$ 11,651	\$ 11,241	\$ 10,814	\$ 143,088	\$ 139,181	\$ 135,133	\$ 130,940	\$ 126,596
Principal	\$ 10,037	\$ 10,447	\$ 10,874	\$ 108,895	\$ 112,802	\$ 116,850	\$ 121,043	\$ 125,387
<b>Total</b>	<b>\$ 21,688</b>	<b>\$ 21,688</b>	<b>\$ 21,688</b>	<b>\$ 251,983</b>	<b>\$ 251,983</b>	<b>\$ 251,983</b>	<b>\$ 251,983</b>	<b>\$ 251,983</b>

**Calculated Allocation of Payments Among Members**

**Red Deer Transmission System - Not Recovered Directly From Members as per 25 Year Projections**

Town of Sylvan Lake	83.8%							
SV of Birchcliff	0.9%							
SV of Half Moon Bay	0.4%		\$ 81	\$ 938	\$ 938	\$ 938	\$ 938	\$ 938
SV of Jarvis Bay	0.9%							
SV of Norglenwold	1.2%							
SV of Sunbreaker Cove	1.5%		\$ 322	\$ 3,738	\$ 3,738	\$ 3,738	\$ 3,738	\$ 3,738
Lacombe County	5.6%		\$ 1,221	\$ 14,181	\$ 14,181	\$ 14,181	\$ 14,181	\$ 14,181
Red Deer County	5.8%		\$ 1,255	\$ 14,586	\$ 14,586	\$ 14,586	\$ 14,586	\$ 14,586
	<u>100.0%</u>		<u>\$ 2,878</u>	<u>\$ 33,443</u>	<u>\$ 33,443</u>	<u>\$ 33,443</u>	<u>\$ 33,443</u>	<u>\$ 33,443</u>

**Sylvan Lake Regional Wastewater Commission**  
 2020 Budget  
 Schedule 7 - Annual Contributions from Members

Member	Governance & Administration		Debenture Payment		Total
	%	Amount	%	Amount	
Town of Sylvan Lake	12.5%	\$ 8,540.27	n/a	\$ -	\$ 8,540.27
SV of Birchcliff	12.5%	\$ 8,540.27	n/a	\$ -	\$ 8,540.27
SV of Half Moon Bay	12.5%	\$ 8,540.27	0.37%	\$ 938.10	\$ 9,478.36
SV of Jarvis Bay	12.5%	\$ 8,540.27	n/a	\$ -	\$ 8,540.27
SV of Norglenwold	12.5%	\$ 8,540.27	n/a	\$ -	\$ 8,540.27
SV of Sunbreaker Cove	12.5%	\$ 8,540.27	1.48%	\$ 3,738.38	\$ 12,278.65
Lacombe County	12.5%	\$ 8,540.27	5.63%	\$ 14,181.05	\$ 22,721.32
Red Deer County	12.5%	<u>\$ 8,540.27</u>	<u>5.79%</u>	<u>\$ 14,585.83</u>	<u>\$ 23,126.10</u>
		\$ 68,322.14		\$ 33,443.35	\$ 101,765.49
Town of Sylvan Lake Rate	\$ 1.85	per m3			
Other Members Rate	\$ 3.25	per m3			